Campus Improvement Plan 2024-2025



Somerset Academies of Texas

www.somersestacademytx.org

Purpose: Somerset Academy, Inc. promotes a transformational culture that maximizes student achievement and the development of accountable, global learners in a safe and enriching environment that fosters high-quality education.

Vision: Empowering students to explore global learning opportunities to promote and enrich their communities and the communities we serve.



3803 Global Way

San Antonio Texas, 78235

Bonnie Salas, Principal

School Improvement Committee Members:

- Bonnie Salas, Principal
- Latasha Washington, Assistant Principal
- Nora Leza, Director of College and Career Readiness
- Maria Perez, Teacher/Parent
- Jorge Cardona, Dean of Students
- Carrie Adame, MS STEM Teacher
- Orfa Montoya, Math Teacher
- Amanda Carrillo, Teacher/Parent
- Kristi Espinoza, Student Services Coordinator
- Parent Liaison

THE STATE OF TEXAS PUBLIC EDUCATION MISSION AND ACADEMIC GOALS

The mission of the public education system of this state is to ensure that all Texas children have access to a quality education that enables them to achieve their potential and fully participate now and the future in the social, economic, and education opportunities of our state and nation. That mission is grounded on the conviction that a general diffusion of knowledge is essential for the welfare of this state and for the preservation of the liberties and rights of citizens. It is further grounded on the conviction that a successful public education system is directly related to a strong, dedicated, and supportive family; and that parental involvement in the school is essential for the maximum educational achievement of a child.

THE STATE OF TEXAS PUBLIC EDUCATION GOALS

GOAL #1:The student in the public education system will demonstrate exemplary performance in the reading and writing of the English language.

GOAL #2:The students in the public education system will demonstrate exemplary performance in the understanding of mathematics.

GOAL #3: The students in the public education system will demonstrate exemplary performance in the understanding of science.

GOAL #4: The students in the public education system will demonstrate exemplary performance in the understanding of social studies.

THE STATE OF TEXAS PUBLIC EDUCATION OBJECTIVES

Objective #1: Parents will be full partners with educators in the education of their children.

Objective #2: Students will be encouraged and challenged to meet their full educational potential.

Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Objective #4: A well-balanced and appropriate curriculum will be provided to all students.

Objective #5: Qualified and highly effective personnel will be recruited, developed, and retained.

Objective #6: The state's students will demonstrate exemplary performance in comparison to national and international standards.

Objective #7: School campuses will maintain a safe and disciplined environment conducive to student learning.

Objective #8: Educators will keep abreast of the development of creative and innovative techniques as appropriate to improve student learning.

Objective #9: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration.

Comprehensive Needs Assessment Summary

School Year: 2024-2025

Data Sources Reviewed: Texas Academic Performance Report (TAPR) 2021-2022

Area Reviewed	Summary of Strengths	Summary of Needs	Priorities (priority problem statement)
	What were the identified strengths?	What were the identified needs?	What are the priorities for the campus, including how federal and state program funds will be used?
Demographics	Staff Retention Highly Certified Teachers 90% graduation rate	80% At Risk Chronic Absenteeism 14.5% Special Education 20% Mobility Rate	In SY 23-24 ADA was 91.3. Focus on absenteeism of High Risk Populations and have early interventions Increase retention of students to decrease mobility rate
Student Achievement	STAAR EOC scores in ELAR, Biology, and Social Studies are at Meets and Masters	Social Studies, Math, and Science SAT scores	Increase performance rates on the 8th Grade Social Studies STAAR Increase Math STAAR data at all tested grade levels

	Students attaining their Associate's degree and High School diploma	Intervention and Enrichment	Increase student performance on the 5th and 8th Grade Science STAAR Increase performance on SAT scores Provide accelerated instruction through interventions and enrichment
School Culture and Climate	Positive school climate and culture Academic and Extracurricular culture	Student Retention and Mobility	Teacher training in classroom management and culture
Staff Quality/ Professional Development	Experienced and Committed Staff Collaborative Environment Ongoing Professional Development Opportunities Supportive Administration	Differentiated Professional Development Consistent Follow-Up Culturally Responsive Training	Recruitment of teachers in high needs areas - Math, Science and Special Education Increase in PLCs in Middle and High School
Curriculum, Instruction, Assessment	Standards-Aligned Curriculum Strong Instructional Practices Curriculum Maps and Scope & Sequence	PLC framework and consistency. Pacing guides aligned with approved curriculum. Assessment checkpoints.	All grade levels and core contents do not have a pacing guide. The campus does not have set assessment checkpoints.

Family and Community Involvement	School-Community Partnerships Open Communication Channels	Parent Education Parents on the campus.	Increased Parent Engagement Workshops for Parents establish regular channels to solicit family input and feedback, including surveys or focus groups, to better understand their needs and concerns
School Context and Organization	Strong Leadership Clear Expectations for Staff Student-Centered Culture School Safety and Discipline	Time for Collaboration Support for New Teachers Addressing Student Social-Emotional Needs	Teachers need more scheduled time for collaboration across grade levels and departments to share strategies, align instruction, and analyze student data need for more robust programs addressing student social-emotional learning (SEL), which could improve attendance and academic outcomes.
Technology	Access to Technology Use of Online Learning Platforms	Increased Technology Integration in Classrooms Technology Maintenance and Upkeep Access to Specialized Software and Tools Equity in Technology Access	The campus does not have a computer lab. The campus needs updated technology to run programs required for specific courses. For example, CTE courses.

Note: This Needs Assessment summary encompasses the Title 1, Part A, Schoolwide Component #1

Title I, Part A

Schoolwide Components:

- 1. A comprehensive needs assessment of the entire school(including taking into account the needs of migratory children as defined in section 1309(2)) that is based on information which includes the achievement of children in relation to the State academic content standards and the State student academic achievement standards described in section 1111(b)(1).
- 2. Schoolwide reform strategies that provide opportunities for all children to meet the State's proficient and advanced levels of student academic achievement, use effective methods and instructional strategies that are based on scientifically based research, and that include strategies to address the needs of all children in the school, but particularly the needs of low-achieving children and those at risk of not meeting the State student academic achievement standards who are members of the target population of any program that is included in the schoolwide program.
- 3. Instruction by highly qualified teachers.
- 4. In accordance with section 1119 and subsection (a)(4), high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, pupil services personnel, parents, and other staff to enable all children in the school to meet the State's student academic achievement standards.
- 5. Strategies to attract high-quality teachers to high-need schools.
- 6. Strategies to increase parental involvement in accordance with section 1118, such as family literary services.
- 7. Plans for assisting preschool children in the transition from early childhood programs, such as Head Start, Even Start, Early Reading First, or a State-run preschool program, to local elementary school programs.
- 8. Measures to include teachers in the decisions regarding the use of academic assessments described in section 1111(b)(3) in order to provide information on, and to improve, the achievement of individual students and the overall instructional program.
- 9. Activities to ensure that students who experience difficulty mastering the proficient or advanced levels of academic achievement standards required by section 1111(b) (1) shall be provided with effective, timely additional assistance which shall include measures to ensure that student difficulties are identified on a timely basis and to provide sufficient information on which to base effective assistance.
- 10. Coordination and integration of Federal, State, and local services and programs, including programs supported under this Act, violence prevention programs, nutrition programs, housing programs, Head Start, adult education, vocational and technical education, and job training.

Ideal Goal:

Increase overall student attendance by 5% by the end of the academic year through strategic family engagement, data monitoring, incentive programs, and targeted student supports.

Objective(s):

Objective #1: Parents will be full partners with educators in the education of their children.

Objective #2: Students will be encouraged and challenged to meet their full educational potential.

Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Objective #4: A well-balanced and appropriate curriculum will be provided to all students.

Objective #5: Qualified and highly effective personnel will be recruited, developed, and retained.

Objective #6: The state's students will demonstrate exemplary performance in comparison to national and international standards.

	Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative	Title I
l								Schoolwide Components
								(Code by #)

Identify and Target At-Risk Students:	administration and	Attendance tracking	students with frequent	monthly attendance	ADA Increase	Weekly ADA reports	Schoolwide Reform Strategies
	Attendance Clerk	Student				Monthly data review meetings	Instruction by Highly Qualified Teachers Coordination of
		Communicatio n materials	chronically absent students to discuss potential barriers and solutions.	attendance team meetings	Increased	Year-end ADA	federal, state, and local services
			Provide incentives for improved attendance, such as recognition and rewards for students with perfect or improved attendance.	Parent communication	parent engagement	comparison	
						Chronic absenteeism report	

1-11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	Campus administration	Build capacity for student engagement	Create a welcoming school environment where students feel safe, valued, and excited to attend.	communication	Reduction in chronic absenteeism	Weekly ADA reports	Parent and family engagement Effective, timely additional
	Attendance	Promote attendance campaigns Support communicatio n with families	activities such as clubs,	improvement plans for chronically absent students	Student feedback Increased parent engagement	Monthly data review meetings Year-end ADA comparison Chronic absenteeism report	assistance
marr animos.	Campus administration Parent Liaison	Build capacity for student engagement	Send weekly attendance reports to parents, highlighting both positive attendance and areas for improvement.	communication logs Attendance	Reduction in chronic absenteeism Student feedback	Weekly ADA reports Monthly data review meetings	Parent and family engagement Effective, timely additional assistance

	attendance campaigns Support communicatio n with families	Use parent-teacher conferences to emphasize	students		Year-end ADA comparison Chronic absenteeism report	
Campus administration	attendance campaigns Support communicatio n with families	such as homelessness, transportation issues, or family instability.	logs, reports to staff Weekly attendance team meetings	of students missing 10% or more of school days Attendance at parent meetings/event s increases	reports	Parent and family engagement Effective, timely additional assistance

_	administration	attendance campaigns Support communicatio n with families	Set up an early intervention system where the school tracks attendance daily and makes contact with families of absent students early in the day. Use school counselors to provide support to students who are frequently absent or disengaged.	staff Weekly attendance team meetings	Decrease in % of students missing 10% or more of school days Attendance at parent meetings/event s increases	monthly data review meetings Year-end ADA comparison	Parent and family engagement Effective, timely additional assistance
						Chronic absenteeism report	

Ideal Goal(s)

By the end of the 2024–2025 school year, at least 70% of students who take the STAAR Math Assessment will perform at the Approaches Grade Level, and at least 40% will perform at the Meets Grade Level.

Objective(s):

Objective #1: Parents will be full partners with educators in the education of their children.

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Objective #4: A well-balanced and appropriate curriculum will be provided to all students.

Objective #5: Qualified and highly effective personnel will be recruited, developed, and retained.

Objective #6: The state's students will demonstrate exemplary performance in comparison to national and international standards.

Objective #8: Educators will keep abreast of the development of creative and innovative techniques as appropriate to improve student learning.

Objective #9: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative	Title I Schoolwide Components
Data-Driven Instruction (DDI)	Campus Administration	STAAR-aligned	Develop pacing guides	Data meeting	Benchmark	Weekly exit	Reform
		benchmark		agendas and notes	and interim	tickets, CFA	Strategies
	Instructional Coaches	assessments	Plan BOY, MOY, and		assessments	results	
			EOY benchmark and	PLC agendas and			Reform
	Teachers	Math intervention	diagnostics	lesson plans	Progress	Benchmark	Strategies
	Intervention Teachers	curriculum/tools			monitoring	data (District)	

		EA TEKS Resource System / Lead4ward I-Ready/NWEA Assessments and Growth Monitoring	Schedule PLCs and PD calendar - Set STAAR math growth targets Analyze BOY, MOY results in data meetings Parent communication on math progress		data (i-Ready, etc.) STAAR Released Questions analysis	STAAR Math Results Growth/Progr ess Measures	Engagement
Targeted Intervention and Tutorials	Intervention Teachers	STAAR-aligned benchmark assessments I-Ready/NWEA Assessments and Growth Monitoring TEA TEKS Resource System / Lead4ward Professional development funds	STAAR Math Boot Camps Individual/small group	logs Intervention lesson plans	Benchmark and interim assessments Progress monitoring data (i-Ready, etc.)	tickets, CFA results Benchmark data (District) STAAR Math Results	Parent Engagement Teacher
Instructional Coaching and Support	1	STAAR-aligned benchmark assessments	Plan BOY, MOY, and EOY benchmark and	Walkthrough data and feedback forms Data meeting agendas and notes	Benchmark and interim assessments	Weekly exit tickets, CFA results	Reform Strategies Reform Strategies

	development funds	Schedule PLCs and PD calendar - Set STAAR math growth targets Analyze BOY, MOY results in data meetings Teacher walkthroughs and Feedback cycles Identify support for teachers	PLC agendas and lesson plans	Progress monitoring data (i-Ready, etc.)	data (District) STAAR Math	Teacher Inclusion
 Campus Administration	1		Family Math Night materials/sign-ins Walkthrough data and feedback forms	Benchmark and interim assessments	tickets, CFA results Benchmark data (District) STAAR Math Results	Parent Engagement Teacher

Student Motivation & Ownership							
·	Campus Administration	Student goal-setting	Celebrations and	Student data folders /	Benchmark	Weekly exit	Reform
		templates / data	scheduling pep rallies	goal sheets	and interim	tickets, CFA	Strategies
	Instructional Coaches	folders			assessments	results	
			Student data folders	Tutorial rosters and			Reform
	Teachers	Professional	upkeep throughout the	logs	Student growth	Benchmark	Strategies
	1	development funds	year		on STAAR	data (District)	
	Intervention Teachers						Parent
			Family updates			STAAR Math	Engagement
			throughout the year			Results	
							Teacher
						Growth/Progr	Inclusion
						ess	
						Measures	

Ideal Goal(s):

By the end of the 2024–2025 school year (SY25), at least 70% of students who take the STAAR Social Studies Assessment will score at the Approaches Grade Level, and at least 50% will score at the Meets Grade Level.

Objective(s):

Objective #1: Parents will be full partners with educators in the education of their children.

Objective #2: Students will be encouraged and challenged to meet their full educational potential.

Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Objective #4: A well-balanced and appropriate curriculum will be provided to all students.

Objective #5: Qualified and highly effective personnel will be recruited, developed, and retained.

Objective #6: The state's students will demonstrate exemplary performance in comparison to national and international standards.

Objective #8: Educators will keep abreast of the development of creative and innovative techniques as appropriate to improve student learning.

Objective #9: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementation	Evidence of Impact	Formative/ Summative	Title I Schoolwide Components
Content Mastery through Vocabulary & Concept Building	Campus Administration Social Studies Teachers and Leads Instructional Coaches Parent Liaison	released items & DBQs Lead4ward Social Studies Field Guides Vocabulary and content review software Student data folders	Host Family Night; implement STAAR-style assessments; adjust instruction via data	PLC meeting minutes and agendas Use of formative assessments	Studies Performance Student growth on benchmarks Reduction in number of students Below Approaches	Data folders updated by students Walkthrough observation data District Benchmarks	Reform Strategies HQ Staff Recruitment/Retention Parent Engagement Teacher Involvement in Planning Additional Support for At-Risk Students

		PLC meeting time	STAAR Boot Camps		TEKS-aligned questions Increased student goal achievement		
Use of Primary Sources and STAAR-aligned Materials	Administration Social Studies Teachers and Leads Instructional Coaches Parent Liaison	released items & DBQs Lead4ward Social Studies Field Guides Vocabulary and content review software Student data folders PLC meeting	Host Family Night; implement STAAR-style assessments; adjust instruction via data DBQ and TEKS-based	PLC meeting	Studies Performance Student growth on benchmarks Reduction in number of students Below Approaches	assessments & exit tickets Data folders updated by students Walkthrough observation data District Benchmarks	Reform Strategies HQ Staff Recruitment/Retention Parent Engagement Teacher Involvement in Planning Additional Support for At-Risk Students

Targeted Interventions & Tutorials	Administration Social Studies Teachers and Leads Instructional Coaches Parent Liaison	released items & DBQs Lead4ward Social Studies Field Guides Vocabulary and content review software Student data folders PLC meeting	Host Family Night; implement STAAR-style assessments; adjust instruction via data DBQ and TEKS-based	integration PLC meeting minutes and agendas Use of formative assessments Tutorial logs	Studies Performance Student growth on benchmarks Reduction in number of students Below Approaches Improved performance on TEKS-aligned questions Increased	assessments & exit tickets Data folders updated by students Walkthrough observation data District Benchmarks	Reform Strategies HQ Staff Recruitment/Retention Parent Engagement Teacher Involvement in Planning Additional Support for At-Risk Students
					Increased student goal achievement		

Collaboration	Administration Social Studies Teachers and Leads Instructional Coaches Parent Liaison	released items & DBQs Lead4ward Social Studies Field Guides Vocabulary and content review software Student data folders PLC meeting	Host Family Night;	Use of formative assessments Walkthrough Feedback Cycle	Studies Performance Student growth on benchmarks Reduction in number of students Below Approaches Improved performance on TEKS-aligned questions	assessments & exit tickets Data folders updated by students Walkthrough observation data District Benchmarks	Reform Strategies HQ Staff Recruitment/Retention Parent Engagement Teacher Involvement in Planning Additional Support for At-Risk Students
					Increased student goal achievement		

Student Ownership of	Campus	STAAR	BOY diagnostic	Student goal sheets	STAAR Social	 Weekly formative	Reform Strategies
Learning	Administration	released items		_	Studies	assessments & exit	_
-		& DBQs	Data Folders	Family event	Performance	tickets	HQ Staff
	Social Studies			materials/sign-in			Recruitment/Retention
	Teachers and	Lead4ward	DBQ and	sheets	Student	Data folders updated	
	Leads	Social Studies	TEKS-based		growth on	by students	Parent Engagement
		Field Guides	cumulative	Tutorial logs	benchmarks		
	Instructional		assessments;			· · · · · · · · · · · · · · · · · · ·	Teacher Involvement in
	Coaches	Vocabulary	walkthroughs;		Reduction in	observation data	Planning
		and content	mid-fall data checks		number of		
	Parent Liaison	review			students		Additional Support for At-Risk
		software	MOY Benchmark		Below	(MOY/EOY)	Students
					Approaches		
		Student data	STAAR Boot Camps			STAAR Social	
		folders			Improved	Studies Results	
			Celebrations		performance		
		PLC meeting			on		
		time			TEKS-aligned		
					questions		
		Celebrations					
					Increased		
					student goal		
					achievement		

Ideal Goal(s): By the end of the 2024–2025 school year (SY25), at least 70% of students taking the STAAR Science Assessment will perform at the Alevel.

Objective(s):

Objective #1: Parents will be full partners with educators in the education of their children.

Objective #2: Students will be encouraged and challenged to meet their full educational potential.

Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Objective #7: School campuses will maintain a safe and disciplined environment conducive to student learning.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementati on	' '	Title I Schoolwide Components
Through STAAR-Aligned Instruction	Administratio n	released tests & TEA blueprint Interactive notebooks &	establish pacing guides; launch PLCs and student data folders	aligned to TEKS Lab schedules and photos	Benchmark Growth Increased vocabulary proficiency	Reform Strategies Ongoing PD HQ Staff Recruitment/Re

		Data platforms NWEA Science journals & CER graphic organizers	Science Night Planning MOY Benchmark	Tutorial rosters and plans PLC agendas and data review notes	Student goal achievement		
Hands-On, Inquiry-Based Learning	Administration Science Teachers and Leads Instructional Coaches	released tests & TEA blueprint Interactive notebooks & lab kits Data platforms Science journals & CER graphic organizers	assessments; establish pacing guides; launch PLCs and student data folders	and data review notes	Benchmark Growth Increased vocabulary proficiency	Exit tickets MOY Benchmark EOY Benchmark / Mock STAAR STAAR Science Results	Reform Strategies Ongoing PD HQ Staff Recruitment/Re

					T	T	Г
Interventions	Administration Science Teachers and	STAAR released tests & TEA blueprint	establish pacing guides; launch PLCs and student data folders	and data	Benchmark Growth		Reform Strategies Ongoing PD HQ Staff Recruitment/Re
	Instructional Coaches	lab kits Data platforms NWEA	Begin labs and vocabulary tracking; tutorial	Walkthrough	Reduction in students scoring Below Approaches Student goal achievement	STAAR Science Results	

Student Engagement							
G. Owneromp	Campus Administratio n Science Teachers and Leads Instructional Coaches Parent Liaison	released tests & TEA blueprint Interactive notebooks & lab kits Data platforms NWEA	assessments;	folders and goals	Benchmark Growth Increased vocabulary proficiency	Exit tickets MOY Benchmark EOY Benchmark / Mock STAAR STAAR Science Results	Family Engagement
а оцроп	Administratio n	released tests & TEA blueprint	Night	Student data folders and goals	Benchmark Growth Increased vocabulary	Exit tickets MOY Benchmark EOY Benchmark / Mock STAAR	Family Engagement

Instruc Coach Parent Liaisor	notebooks & lab kits	Student Date Update Letters		Reduction in students scoring Below Approaches Student goal achievement	STAAR Science Results	
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Ideal State: Goal(s)

By the end of the 2024–2025 school year, Kindergarten through 2nd-grade students will demonstrate grade-level mastery in phonics on the DIBELS End-of-Year assessment as measured by achievement of benchmark scores in phonics-related subtests

Objective #1: Parents will be full partners with educators in the education of their children.

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Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Objective #6: The state's students will demonstrate exemplary performance in the comparison to national and international standards.

Objective #7: School campuses will maintain a safe and disciplined environment conducive to student learning.

Strategies and Action Steps	Person(s) Responsible	Resources	Timelines	Evidence of Implementat ion		Formative/ Summative	Title I Schoolwide Components
Implement Systematic, Explicit Phonics Instruction	Administration Instructional Coaches	curriculum DIBELS 8th Edition / Amplify Decodable readers PD in science of reading Fluency timers, phoneme cards	assessment; PD on phonics instruction and data analysis Small group instruction Progress monitoring #1; set RTI groups DIBELS MOY	phonics lesson plans Small group/interv ention logs DIBELS progress monitoring data Walkthrough forms PLC	benchmark on DIBELS EOY Reduction in % of students Below Benchmark Increased fluency (words per minute) Improved decoding accuracy	EOY Assessments	Reform Strategies Ongoing PD HQ Staff Retention Parent Engagement Teacher Involvement Coordination of Services

Administer Frequent Phonics Assessments	Administration Instructional Coaches	Edition / Amplify Decodable readers PD in science of reading Fluency	assessment; PD on phonics instruction and data analysis Small group instruction Progress monitoring #1; set RTI groups	Daily phonics lesson plans Small group/interv ention logs DIBELS progress monitoring data Walkthrough forms PLC minutes and RTI notes	benchmark on DIBELS EOY Reduction in % of students Below Benchmark Increased fluency (words per minute) Improved decoding accuracy	DIBELS progress monitoring Small group data tracking	Reform Strategies Ongoing PD HQ Staff Retention Parent Engagement Teacher Involvement Coordination of Services
Deliver Tiered Interventions	Campus Administration Instructional Coaches	Phonics curriculum	DIBELS BOY assessment; PD on phonics instruction	Daily phonics lesson plans	benchmark on DIBELS EOY	DIBELS progress monitoring	Reform Strategies Ongoing PD HQ Staff Retention

	K–2 Classroom Teachers	Edition / Amplify Decodable readers PD in science of reading Fluency timers,	Progress monitoring #1; set RTI groups DIBELS MOY assessment; student data	ention logs DIBELS progress	students Below Benchmark Increased fluency (words per minute) Improved decoding accuracy	tracking DIBELS BOY, MOY,	Parent Engagement Teacher Involvement Coordination of Services
Build Phonemic Awareness and Fluency	Administration Instructional Coaches	DIBELS 8th Edition / Amplify	assessment; PD on phonics instruction and data analysis Small group		benchmark on DIBELS EOY Reduction in % of students Below Benchmark Increased fluency (words	DIBELS progress monitoring Small group data tracking DIBELS BOY, MOY, EOY Assessments	Reform Strategies Ongoing PD HQ Staff Retention Parent Engagement Teacher Involvement Coordination of Services

		science of reading Fluency timers, phoneme cards	Progress monitoring #1; set RTI groups DIBELS MOY	J. J. 10.	accuracy	RTI effectiveness data	
Engage Parents and Caregivers in Literacy Support	Administration Instructional Coaches K–2 Classroom Teachers Parent Liaison	curriculum DIBELS 8th Edition / Amplify	Literacy/Phoni cs Night	event sign-ins/mat erials		surveys	Reform Strategies Ongoing PD HQ Staff Retention Parent Engagement Teacher Involvement Coordination of Services

Support Teacher		phoneme cards					
Capacity Through Ongoing PD and Coaching	Instructional Coaches	curriculum DIBELS 8th Edition / Amplify Decodable readers PD in science of reading Fluency timers, phoneme cards	assessment; PD on phonics instruction and data analysis Small group instruction Progress monitoring #1; set RTI groups DIBELS MOY	phonics lesson plans Small group/interv ention logs DIBELS progress monitoring data Walkthrough forms PLC minutes and RTI notes	efficacy % of students reaching benchmark on DIBELS EOY Reduction in % of students Below Benchmark Increased fluency (words per minute)	Weekly phonics CFAs DIBELS progress monitoring Small group data tracking DIBELS BOY, MOY, EOY Assessments RTI effectiveness data	Reform Strategies Ongoing PD HQ Staff Retention Parent Engagement Teacher Involvement Coordination of Services

	Teacher		
	Reflection and		
	goal setting		